Contra Costa Community College District Actuarial Study of Retiree Cash Benefit Liabilities As of February 1, 2011

Prepared by: Total Compensation Systems, Inc.

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Contra Costa Community College District Actuarial Study of Retiree Cash Benefit Liabilities

PART I: EXECUTIVE SUMMARY

A. Introduction

Contra Costa Community College District engaged Total Compensation Systems, Inc. (TCS) to analyze liabilities associated with its current retiree cash benefit program as of February 1, 2011 (the valuation date). The numbers in this report are based on the assumption that they will first be used to determine accounting entries for the fiscal year ending June 30, 2011. If the report will first be used for a different fiscal year, the numbers will need to be adjusted accordingly.

This report does not reflect any retiree health benefits. Costs and liabilities attributable to retiree health benefits are reportable under Governmental Accounting Standards Board (GASB) Standards 43/45.

This actuarial study is intended to serve the following purposes:

- » To provide information to enable Contra Costa CCD to manage the costs and liabilities associated with its retiree cash benefits.
- » To provide information to enable Contra Costa CCD to communicate the financial implications of retiree cash benefits to internal financial staff, the Board, employee groups and other affected parties.
- » To provide information needed to comply with Governmental Accounting Standards Board Accounting Standards 25 and 27 related to pension benefits

Because this report was prepared in compliance with GASB 25 and 27, as appropriate, Contra Costa CCD should not use this report for any other purpose without discussion with TCS. This means that any discussions with employee groups, governing Boards, etc. should be restricted to the implications of GASB 25 and 27 compliance.

This actuarial report includes several estimates for Contra Costa CCD's retiree cash benefit program. In addition to the tables included in this report, we also performed cash flow adequacy tests as required under Actuarial Standard of Practice 6 (ASOP 6). Our cash flow adequacy testing covers a twenty-year period. We would be happy to make this cash flow adequacy test available to Contra Costa CCD in spreadsheet format upon request.

We calculated the following estimates separately for active employees and retirees. As requested, we also separated results by the following employee classifications: Faculty, Classified and Management. We estimated the following:

- the total liability created. (The actuarial present value of total projected benefits or APVTPB)
- the ten year "pay-as-you-go" cost to provide these benefits.
- the "actuarial accrued liability (AAL)." (The AAL is the portion of the APVTPB attributable to employees' service prior to the valuation date.)
- the amount necessary to amortize the UAAL over a period of 27 years.

- the annual contribution required to fund retiree benefits over the working lifetime of eligible employees (the "normal cost").
- The Annual Required Contribution (ARC) which is the basis of calculating the annual pension cost and net pension obligation under GASB 25 and 27.

We summarized the data used to perform this study in Appendix A. No effort was made to verify this information beyond brief tests for reasonableness and consistency.

All cost and liability figures contained in this study are estimates of future results. Future results can vary dramatically and the accuracy of estimates contained in this report depends on the accuracial assumptions used. Normal costs and liabilities could easily vary by 10 - 20% or more from estimates contained in this report.

B. General Findings

We estimate the "pay-as-you-go" cost of providing retiree cash benefits in the year beginning February 1, 2011 to be \$339,903 (see Section IV.A.). The "pay-as-you-go" cost is the cost of benefits for current retirees.

For current employees, the value of benefits "accrued" in the year beginning February 1, 2011 (the normal cost) is \$309,818. This normal cost would increase each year based on covered payroll. Had Contra Costa CCD begun accruing retiree cash benefits when each current employee and retiree was hired, a substantial liability would have accumulated. We estimate the amount that would have accumulated to be \$8,113,913. This amount is called the "actuarial accrued liability" (AAL).

We calculated the annual cost to amortize the unfunded actuarial accrued liability using a 6.65% discount rate. We used a 27 year amortization period. The current year cost to amortize the unfunded AAL is \$654,677. Combining the normal cost and UAAL amortization costs in the first year produces a total first year annual required contribution (ARC) of \$964,495. The ARC is used as the basis for determining expenses and liabilities under GASB 25/27. The ARC is used in lieu of (rather than in addition to) the "pay-as-you-go" cost.

We based all of the above estimates on employees as of January, 2011. Over time, liabilities and cash flow will vary based on the number and demographic characteristics of employees and retirees.

C. Description of Retiree Benefits

Following is a description of the current retiree benefit plan:

| | Faculty | Classified | Management |
|-----------------------------|--------------------|--------------------|--------------------|
| Duration of Benefits | Lifetime | Lifetime | Lifetime |
| Required Service | 10 years | 10 years | 10 years |
| Minimum Age | 55 | 55 | 55 |
| Cash Benefit | Kaiser Single Rate | Kaiser Single Rate | Kaiser Single Rate |

D. Recommendations

It is outside the scope of this report to make specific recommendations of actions Contra Costa CCD should take to manage the substantial liability created by the current retiree cash benefit program. Total Compensation

Systems, Inc. can assist in identifying and evaluating options once this report has been studied. The following recommendations are intended only to allow the College to get more information from this and future studies. Because we have not conducted a comprehensive administrative audit of Contra Costa CCD's practices, it is possible that Contra Costa CCD is already complying with some or all of our recommendations.

- We recommend that Contra Costa CCD conduct a study whenever events or contemplated actions significantly affect present or future liabilities, but no <u>less</u> frequently than every two years, as required under GASB 25/27.
- Several assumptions were made in estimating costs and liabilities under Contra Costa CCD's retiree cash benefit program. Further studies may be desired to validate any assumptions where there is any doubt that the assumption is appropriate. (See Appendices B and C for a list of assumptions and concerns.) For example, Contra Costa CCD should maintain a retiree database that includes in addition to date of birth, gender and employee classification retirement date and (if applicable) dependent date of birth, relationship and gender. It will also be helpful for Contra Costa CCD to maintain employment termination information namely, the number of OPEB-eligible employees in each employee class that terminate employment each year for reasons other than death, disability or retirement.

Respectfully submitted,

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PART II: BACKGROUND

A. Summary

Accounting principles provide that the cost of retiree benefits should be "accrued" over employees' working lifetime. For this reason, the Governmental Accounting Standards Board (GASB) issued Accounting Standards 25 and 27 for retiree cash benefits.

B. Actuarial Accrual

To actuarially accrue retiree cash benefits requires determining the amount to expense each year so that the liability accumulated at retirement is, on average, sufficient (with interest) to cover all retiree cash benefit expenditures without the need for additional expenses. There are many different ways to determine the annual accrual amount. The calculation method used is called an "actuarial cost method."

Under most actuarial cost methods, there are two components of actuarial cost - a "normal cost" and amortization of something called the "unfunded actuarial accrued liability." Both accounting standards and actuarial standards usually address these two components separately (though alternative terminology is sometimes used).

The normal cost can be thought of as the value of the benefit earned each year if benefits are accrued during the working lifetime of employees. This report will not discuss differences between actuarial cost methods or their application. Instead, following is a description of a commonly used, generally accepted actuarial cost method that will be permitted under GASB 25 and 27. This actuarial cost method is called the "entry age normal" method.

Under the entry age normal cost method, the actuary determines the annual amount needing to be expensed from hire until retirement to fully accrue the cost of retiree cash benefits. This amount is the normal cost. Under GASB 25 and 27, normal cost can be expressed either as a level dollar amount or a level percentage of payroll.

The normal cost is determined using several key assumptions:

- The current *amount of retiree cash benefits*. The higher the benefit, the higher the normal cost.
- The "trend" rate at which retiree cash benefits are expected to increase over time. A higher trend rate increases the normal cost.
- Mortality rates varying by age and sex. (Unisex mortality rates are not often used as individual OPEB benefits do not depend on the mortality table used.) If employees die prior to retirement, past contributions are available to fund benefits for employees who live to retirement. After retirement, death results in benefit termination or reduction. Although higher mortality rates reduce normal costs, the mortality assumption is not likely to vary from employer to employer.
- **Employment termination rates** have the same effect as mortality inasmuch as higher termination rates reduce normal costs. Employment termination can vary considerably between public agencies.
- The *service requirement* reflects years of service required to earn full or partial retiree benefits. While a longer service requirement reduces costs, cost reductions are not usually substantial unless the service period exceeds 20 years of service.

- Retirement rates determine what proportion of employees retire at each age (assuming employees reach the requisite length of service). Retirement rates often vary by employee classification and implicitly reflect the minimum retirement age required for eligibility. Retirement rates also depend on the amount of pension benefits available. Higher retirement rates increase normal costs but, except for differences in minimum retirement age, retirement rates tend to be consistent between public agencies for each employee type.
- **Participation rates** indicate what proportion of retirees are expected to elect retiree cash benefits versus any other benefits available in lieu of cash benefits. Higher participation rates increase costs.
- The *discount rate* estimates investment earnings for assets earmarked to cover retiree cash benefit liabilities. The discount rate depends on the nature of underlying assets. For example, employer funds earning money market rates in the county treasury are likely to earn far less than an irrevocable trust containing a diversified asset portfolio including stocks, bonds, etc. A higher discount rate can dramatically lower normal costs. GASB 25 and 27 require the interest assumption to reflect likely *long term* investment return.

The assumptions listed above are not exhaustive, but are the most common assumptions used in actuarial cost calculations. The actuary selects the assumptions which - taken together - will yield reasonable results. It's not necessary (or even possible) to predict individual assumptions with complete accuracy.

If all actuarial assumptions are exactly met and an employer expensed the normal cost every year for all past and current employees and retirees, a sizeable liability would have accumulated (after adding interest and subtracting retiree benefit costs). The liability that <u>would have</u> accumulated is called the actuarial accrued liability or AAL. The excess of AAL over the *actuarial value of plan assets* is called the *unfunded* actuarial accrued liability (or UAAL). Under GASB 25 and 27, in order for assets to count toward offsetting the AAL, the assets have to be held in an irrevocable trust that is safe from creditors and can only be used to provide OPEB benefits to eligible participants.

The actuarial accrued liability (AAL) can arise in several ways. At inception of GASB 25 and 27, there is usually a substantial UAAL. Some portion of this amount can be established as the "transition obligation" subject to certain constraints. UAAL can also increase as the result of operation of a retiree cash benefit plan - e.g., as a result of plan changes or changes in actuarial assumptions. Finally, AAL can arise from actuarial gains and losses. Actuarial gains and losses result from differences between actuarial assumptions and actual plan experience.

Under GASB 25 and 27, employers have several options on how the UAAL can be amortized as follows:

- ➤ The employer can select an amortization period of 1 to 30 years. (For certain situations that result in a reduction of the AAL, the amortization period must be at least 10 years.)
- ➤ The employer may apply the same amortization period to the total combined UAAL or can apply different periods to different components of the UAAL.
- > The employer may elect a "closed" or "open" amortization period.
- > The employer may choose to amortize on a level dollar or level percentage of payroll method.

PART III: LIABILITIES AND COSTS FOR RETIREE BENEFITS

A. Introduction.

We calculated the actuarial present value of projected benefits (APVPB) separately for each employee. We determined eligibility for retiree benefits based on information supplied by Contra Costa CCD. We then selected assumptions for the factors discussed in the above Section that, based on plan experience and our training and experience, represent our best prediction of future plan experience. For each employee, we applied the appropriate factors based on the employee's age, sex and length of service.

We summarized actuarial assumptions used for this study in Appendix C.

B. Liability for Retiree Benefits.

For each employee, we projected future benefit costs using an assumed trend rate (see Appendix C). We multiplied each year's projected cost by the probability that benefit will be paid; i.e. based on the probability that the employee is living, has not terminated employment, has retired and has elected the benefit. The probability that benefit will be paid is zero if the employee is not eligible. The employee is not eligible if s/he has not met minimum service, minimum age or, if applicable, maximum age requirements.

The product of each year's benefit cost and the probability that benefit will be paid equals the expected cost for that year. We discounted the expected cost for each year to the valuation date February 1, 2011 at 6.65% interest. For any current retirees, the approach used was similar. The major difference is that the probability of payment for current retirees depends only on mortality and age restrictions (i.e. for retired employees the probability of being retired and of not being terminated are always both 1.0000).

We added the APVPB for all employees to get the actuarial present value of total projected benefits (APVTPB). The APVTPB is the estimated present value of all future retiree cash benefits for all **current** employees and retirees. The APVTPB is the amount on February 1, 2011 that, if all actuarial assumptions are exactly right, would be sufficient to expense all promised benefits until the last current employee or retiree dies or reaches the maximum eligibility age.

Actuarial Present Value of Total Projected Benefits

| February 1, 2011 | Total | Faculty | Classified | Management |
|-------------------------|--------------|----------------|-------------|-------------------|
| Active: Pre-65 | \$1,553,172 | \$734,371 | \$653,204 | \$165,597 |
| Post-65 | \$4,405,892 | \$2,065,942 | \$1,821,714 | \$518,236 |
| Subtotal | \$5,959,064 | \$2,800,313 | \$2,474,918 | \$683,833 |
| Retiree: Pre-65 | \$222,812 | \$0 | \$179,069 | \$43,743 |
| Post-65 | \$3,822,585 | \$1,965,725 | \$1,212,648 | \$644,212 |
| Subtotal | \$4,045,397 | \$1,965,725 | \$1,391,717 | \$687,955 |
| Grand Total | \$10,004,460 | \$4,766,038 | \$3,866,634 | \$1,371,788 |
| Subtotal Pre-65 | \$1,775,984 | \$734,371 | \$832,273 | \$209,340 |
| Subtotal Post-65 | \$8,228,477 | \$4,031,667 | \$3,034,362 | \$1,162,448 |

The APVTPB should be accrued over the working lifetime of employees. At any time much of it has not been "earned" by employees. The APVTPB is used to develop expense and liability figures. To do so, the APVTFB is divided into two parts: the portions attributable to service rendered prior to the valuation date (the past service liability or actuarial accrued liability under GASB 25 and 27) and to service after the valuation date but prior to retirement (the future service liability).

The past service and future service liabilities are each accrued in a different way. We will start with the future service liability which is accrued via the normal cost.

C. Cost to Prefund Retiree Benefits

1. Normal Cost

The average hire age for eligible employees is 39. To accrue the liability by retirement, the College would accrue the retiree liability over a period of about 21 years (assuming an average retirement age of 60). We applied an "entry age normal" actuarial cost method to determine funding rates for active employees. The table below summarizes the calculated normal cost.

| Normal Cost Year Beginning | | | | |
|----------------------------|--------------|----------------|------------|------------|
| February 1, 2011 | <u>Total</u> | Faculty | Classified | Management |
| # of Employees | 1069 | 449 | 500 | 120 |
| Per Capita Normal Cost | | | | |
| Pre-65 Benefit | N/A | \$104 | \$106 | \$91 |
| Post-65 Benefit | N/A | \$198 | \$169 | \$215 |
| First Year Normal Cost | | | | |
| Pre-65 Benefit | \$110,616 | \$46,696 | \$53,000 | \$10,920 |
| Post-65 Benefit | \$199,202 | \$88,902 | \$84,500 | \$25,800 |
| Total | \$309,818 | \$135,598 | \$137,500 | \$36,720 |

Accruing retiree cash benefit costs using normal costs levels out the cost of retiree benefits over time and more fairly reflects the value of benefits "earned" each year by employees. This normal cost would increase each year based on covered payroll.

2. Amortization of Unfunded Actuarial Accrued Liability (UAAL)

If actuarial assumptions are borne out by experience, the College will fully accrue retiree benefits by expensing an amount each year that equals the normal cost. If no accruals had taken place in the past, there would be a shortfall of many years' accruals, accumulated interest and forfeitures for terminated or deceased employees. This shortfall is called the actuarial accrued liability (AAL). We calculated the AAL as the APVTPB minus the present value of future normal costs.

The initial UAAL was amortized using a closed amortization period of 30 years. The College can amortize the remaining or residual UAAL over many years. The table below shows the annual amount necessary to amortize the UAAL over a period of 27 years at 6.65% interest. (Thirty years is the longest amortization period allowable under GASB 25 and 27.) GASB 25 and 27 allow amortizing the UAAL using either payments that stay the same as a dollar amount, or payments that are a flat percentage of covered payroll over time. The figures below reflect the flat

dollar amount method.

| Actuarial Accrued Liability | | | | |
|--------------------------------|--------------|----------------|-------------|-------------------|
| as of February 1, 2011 | Total | Faculty | Classified | Management |
| Active: Pre-65 | \$874,298 | \$462,671 | \$304,889 | \$106,738 |
| Post-65 | \$3,194,220 | \$1,548,666 | \$1,266,381 | \$379,173 |
| Subtotal | \$4,068,518 | \$2,011,337 | \$1,571,270 | \$485,911 |
| Retiree: Pre-65 | \$222,812 | \$0 | \$179,069 | \$43,743 |
| Post-65 | \$3,822,585 | \$1,965,725 | \$1,212,648 | \$644,212 |
| Subtotal | \$4,045,397 | \$1,965,725 | \$1,391,717 | \$687,955 |
| Subtot Pre-65 | \$1,097,109 | \$462,671 | \$483,957 | \$150,481 |
| Subtot Post-65 | \$7,016,805 | \$3,514,391 | \$2,479,029 | \$1,023,385 |
| Grand Total | \$8,113,913 | \$3,977,061 | \$2,962,986 | \$1,173,866 |
| Actuarial Value of Plan Assets | \$0 | \$0 | \$0 | \$0 |
| Unfunded AAL (UAAL) | \$8,113,913 | \$3,977,061 | \$2,962,986 | \$1,173,866 |

3. Annual Required Contributions (ARC)

UAAL Amortization at 6.65% over 27

Years

If the College determines retiree cash benefit plan expenses in accordance with GASB 25 and 27, costs will include both normal cost and one or more components of UAAL amortization costs. The sum of normal cost and UAAL amortization costs is called the Annual Required Contribution (ARC) and is shown below.

\$654,677

\$320,892

\$239,071

\$94,714

Annual Required Contribution (ARC) Year Beginning

| February 1, 2011 | <u>Total</u> | Faculty | Classified | Management |
|--------------------------|--------------|----------------|------------|------------|
| Normal Cost | \$309,818 | \$135,598 | \$137,500 | \$36,720 |
| UAAL Amortization | \$654,677 | \$320,892 | \$239,071 | \$94,714 |
| ARC | \$964,495 | \$456,490 | \$376,571 | \$131,434 |
| Pay-As-You-Go Cost | \$339,903 | \$187,523 | \$99,447 | \$52,933 |
| Added Cost of GASB 25/27 | \$624,592 | \$268,967 | \$277,124 | \$78,501 |

The normal cost remains as long as there are active employees who may some day qualify for College-paid retiree cash benefits. This normal cost would increase each year based on covered payroll.

4. Other Components of Annual OPEB Cost (AOC)

Expense and liability amounts may include more components of cost than the normal cost plus amortization of the UAAL. This will apply to employers that don't fully fund the Annual Required Cost (ARC) through an

irrevocable trust.

- The annual pension cost (APC) will include assumed interest on the net pension obligation (NPO). The APC also includes an amortization adjustment for the NPO. (It should be noted that there is no NPO if the ARC is fully funded through a qualifying "plan".)
- The NPO equals the accumulated differences between the AOC and qualifying "plan" contributions.

PART IV: "PAY AS YOU GO" FUNDING OF RETIREE BENEFITS

We used the actuarial assumptions shown in Appendix C to project ten year cash flow under the retiree cash benefit program. Because these cash flow estimates reflect average assumptions applied to a relatively small number of employees, estimates for individual years are **certain** to be **in**accurate. However, these estimates show the size of cash outflow.

The following table shows a projection of annual amounts needed to pay the College share of retiree cash benefits.

| | Total | Faculty | Classified | Management |
|----|--|---|--|---|
| 1 | \$339,903 | \$187,523 | \$99,447 | \$52,933 |
| 2 | \$359,581 | \$198,073 | \$105,016 | \$56,492 |
| 3 | \$395,915 | \$217,877 | \$116,266 | \$61,772 |
| 4 | \$431,882 | \$237,018 | \$127,755 | \$67,109 |
| 5 | \$467,854 | \$254,415 | \$141,519 | \$71,920 |
| 6 | \$502,139 | \$271,531 | \$155,141 | \$75,467 |
| 17 | \$542,170 | \$288,604 | \$172,373 | \$81,193 |
| 8 | \$590,388 | \$313,525 | \$191,033 | \$85,830 |
| 9 | \$621,085 | \$325,355 | \$206,104 | \$89,626 |
| 20 | \$647,358 | \$332,948 | \$220,777 | \$93,633 |
| | 12 13 14 15 16 17 18 | \$339,903 \$2 \$359,581 \$3 \$395,915 \$4 \$431,882 \$5 \$467,854 \$6 \$502,139 \$7 \$542,170 \$8 \$590,388 \$9 \$621,085 | \$11 \$339,903 \$187,523 \$12 \$359,581 \$198,073 \$13 \$395,915 \$217,877 \$14 \$431,882 \$237,018 \$15 \$467,854 \$254,415 \$16 \$502,139 \$271,531 \$17 \$542,170 \$288,604 \$18 \$590,388 \$313,525 \$19 \$621,085 \$325,355 | \$11 \$339,903 \$187,523 \$99,447 \$12 \$359,581 \$198,073 \$105,016 \$13 \$395,915 \$217,877 \$116,266 \$14 \$431,882 \$237,018 \$127,755 \$15 \$467,854 \$254,415 \$141,519 \$16 \$502,139 \$271,531 \$155,141 \$17 \$542,170 \$288,604 \$172,373 \$18 \$590,388 \$313,525 \$191,033 \$19 \$621,085 \$325,355 \$206,104 |

PART V: RECOMMENDATIONS FOR FUTURE VALUATIONS

To effectively manage benefit costs, an employer must periodically examine the existing liability for retiree benefits as well as future annual expected benefit costs. GASB 25/27 require biennial valuations. In addition, a valuation should be conducted whenever plan changes, changes in actuarial assumptions or other employer actions are likely to cause a material change in accrual costs and/or liabilities.

Following are examples of actions that could trigger a new valuation.

An employer should perform a valuation whenever the employer considers or implements changes to retiree benefit provisions or eligibility requirements.

We recommend Contra Costa CCD take the following actions to ease future valuations.

We have used our training, experience and information available to us to establish the actuarial assumptions used in this valuation. We have no information to indicate that any of the assumptions do not reasonably reflect future plan experience. However, the College should review the actuarial assumptions in Appendix C carefully. If the College has any reason to believe that any of these assumptions do not reasonably represent the expected future experience of the retiree cash benefit plan, the College should engage in discussions or perform analyses to determine the best estimate of the assumption in question.

PART VI: APPENDICES

APPENDIX A: MATERIALS USED FOR THIS STUDY

We relied on the following materials to complete this study.

- > We used paper reports and digital files containing employee demographic data from the College personnel records.
- We used relevant sections of collective bargaining agreements provided by the College.

APPENDIX B: EFFECT OF ASSUMPTIONS USED IN CALCULATIONS

While we believe the estimates in this study are reasonable overall, it was necessary for us to use assumptions which inevitably introduce errors. We believe that the errors caused by our assumptions will not materially affect study results. If the College wants more refined estimates for decision-making, we recommend additional investigation. Following is a brief summary of the impact of some of the more critical assumptions.

- 1. Where actuarial assumptions differ from expected experience, our estimates could be overstated or understated. One of the most critical assumptions is the medical trend rate. The College may want to commission further study to assess the sensitivity of liability estimates to our medical trend assumptions. For example, it may be helpful to know how liabilities would be affected by using a trend factor 1% higher than what was used in this study. There is an additional fee required to calculate the impact of alternative trend assumptions.
- We used an "entry age normal" actuarial cost method to estimate the actuarial accrued liability and normal cost. GASB will allow this as one of several permissible methods under its upcoming accounting standard. Using a different cost method could result in a somewhat different recognition pattern of costs and liabilities.

APPENDIX C: ACTUARIAL ASSUMPTIONS AND METHODS

Following is a summary of actuarial assumptions and methods used in this study. The College should carefully review these assumptions and methods to make sure they reflect the College's assessment of its underlying experience. It is important for Contra Costa CCD to understand that the appropriateness of all selected actuarial assumptions and methods are Contra Costa CCD's responsibility. Unless otherwise disclosed in this report, TCS believes that all methods and assumptions are within a reasonable range based on the provisions of GASB 25 and 27, applicable actuarial standards of practice, Contra Costa CCD's actual historical experience, and TCS's judgment based on experience and training.

ACTUARIAL METHODS AND ASSUMPTIONS:

<u>ACTUARIAL COST METHOD:</u> Entry age normal. The allocation of OPEB cost is based on years of service. We used the level percentage of payroll method to allocate OPEB cost over years of service.

Entry age is based on the age at hire for eligible employees. The attribution period is determined as the difference between the expected retirement age and the age at hire. The present value of future benefits and present value of future normal costs are determined on an employee by employee basis and then aggregated.

To the extent that different benefit formulas apply to different employees of the same class, the normal cost is based on the benefit plan applicable to the most recently hired employees (including future hires if a new benefit formula has been agreed to and communicated to employees).

<u>AMORTIZATION METHODS:</u> We used the flat dollar amount method to allocate amortization cost by year. We used a closed 30 year amortization period for the initial UAAL. We used a closed 27 year amortization period for any residual UAAL.

ECONOMIC ASSUMPTIONS:

Economic assumptions are set under the guidance of Actuarial Standard of Practice 27 (ASOP 27). Among other things, ASOP 27 provides that economic assumptions should reflect a consistent underlying rate of general inflation. For that reason, we show our assumed long-term inflation rate below.

<u>INFLATION</u>: We assumed 3% per year.

<u>INVESTMENT RETURN / DISCOUNT RATE</u>: We assumed 6.65% per year. This is based on assumed long-term return on plan assets assuming 100% funding. We used the "Building Block Method" as described in ASOP 27 Paragraph 3.6.2.

TREND:

We assumed 4% per year. Our long-term trend assumption is based on the conclusion that, while medical trend will continue to be cyclical, the average increase over time cannot continue to outstrip general inflation by a wide margin. Trend increases in excess of general inflation result in dramatic increases in unemployment, the number of uninsured and the number of underinsured. These effects are nearing a tipping point which will inevitably result in fundamental changes in health care finance and/or delivery which will bring increases in health care costs more closely in line with general inflation. We do not believe it is reasonable to project historical trend vs. inflation differences several decades into the future.

<u>PAYROLL INCREASE</u>: We assumed 3% per year. This assumption applies only to the extent that either or both of the normal cost and/or UAAL amortization use the level percentage of payroll method. For purposes of applying the level percentage of payroll method, payroll increase must not assume any increases in staff or merit increases.

ACTUARIAL ASSET VALUATION: There were no plan assets on the valuation date.

NON-ECONOMIC ASSUMPTIONS:

Economic assumptions are set under the guidance of Actuarial Standard of Practice 35 (ASOP 35).

MORTALITY: CalSTRS mortality for faculty employees.

CalPERS mortality for Miscellaneous employees for other employees.

RETIREMENT RATES: CalSTRS retirement rates for faculty employees.

CalPERS retirement rates for the school employees for other employees.

VESTING RATES: See table page 5

RETIREE BENEFIT COSTS

First Year costs are as shown below. Subsequent years' costs are based on first year costs adjusted for trend.

| Current Retirees: based on actual costs | <u>Faculty</u> | Classified | Management |
|---|----------------|------------|------------|
| Current Plan: | | | |
| Future Retirees Pre-65 | \$6,345 | \$6,345 | \$6,345 |
| Future Retirees Post-65 | \$6,345 | \$6,345 | \$6,345 |

<u>PARTICIPATION RATES</u>: 7%

TURNOVER: CalSTRS turnover for faculty employees.

CalPERS turnover for Miscellaneous employees for other employees.

<u>SPOUSE PREVALENCE</u>: To the extent not provided and when needed to calculate benefit liabilities, 80% of retirees assumed to be married at retirement. After retirement, the percentage married is adjusted to reflect mortality.

<u>SPOUSE AGES</u>: To the extent spouse dates of birth are not provided and when needed to calculate benefit liabilities, female spouse assumed to be three years younger than male.

APPENDIX D: DISTRIBUTION OF ELIGIBLE PARTICIPANTS BY AGE

ELIGIBLE ACTIVE EMPLOYEES:

| Age | Total | Faculty | Classified | Management |
|----------|--------------|----------------|------------|-------------------|
| Under 25 | 1 | 0 | 1 | 0 |
| 25-29 | 33 | 5 | 28 | 0 |
| 30-34 | 80 | 25 | 52 | 3 |
| 35-39 | 87 | 35 | 41 | 11 |
| 40-44 | 115 | 49 | 55 | 11 |
| 45-49 | 162 | 62 | 82 | 18 |
| 50-54 | 187 | 73 | 90 | 24 |
| 55-59 | 190 | 87 | 75 | 28 |
| 60-64 | 144 | 69 | 57 | 18 |
| 65 and | 70 | 44 | 19 | 7 |
| older _ | | | | |
| Total | 1069 | 449 | 500 | 120 |

ELIGIBLE RETIREES:

| <u>Age</u> | Total | Faculty | Classified | Management |
|------------|--------------|----------------|-------------------|-------------------|
| Under 50 | 0 | 0 | 0 | 0 |
| 50-54 | 1 | 0 | 1 | 0 |
| 55-59 | 1 | 1 | 0 | 0 |
| 60-64 | 7 | 0 | 5 | 2 |
| 65-69 | 9 | 6 | 2 | 1 |
| 70-74 | 9 | 3 | 4 | 2 |
| 75-79 | 5 | 4 | 0 | 1 |
| 80-84 | 12 | 10 | 0 | 2 |
| 85-89 | 4 | 2 | 2 | 0 |
| 90 and | 3 | 2 | 1 | 0 |
| older | | | | |
| Total | 51 | 28 | 15 | 8 |

APPENDIX E: CALCULATION OF GASB 25/27 ACCOUNTING ENTRIES

This report is to be used to calculate accounting entries rather than to provide the dollar amount of accounting entries. How the report is to be used to calculate accounting entries depends on several factors. Among them are:

- 1) The amount of prior accounting entries;
- 2) Whether individual components of the ARC are calculated as a level dollar amount or as a level percentage of payroll;
- 3) Whether the employer using a level percentage of payroll method elects to use for this purpose projected payroll, budgeted payroll or actual payroll;
- 4) Whether the employer chooses to adjust the numbers in the report to reflect the difference between the valuation date and the first fiscal year for which the numbers will be used.

To the extent the level percentage of payroll method is used, the employer should adjust the numbers in this report as appropriate to reflect the change in covered payroll. It should be noted that covered payroll should only reflect types of pay generating pension credits for plan participants. Please note that plan participants do not necessarily include all active employees for several reasons. Following are examples.

- 1) The number of hours worked or other eligibility criteria may differ for these benefits compared to active benefits;
- 2) Employees hired at an age where they will exceed the maximum age for benefits when the service requirement is met are also not plan participants.

Finally, GASB 25 and 27 require reporting covered payroll in RSI schedules regardless of whether any ARC component is based on the level percentage of payroll method. This report does not provide, nor should the actuary be relied on to report covered payroll.

We believe the proper approach is to report the ARC components as a dollar amount. It is the client's responsibility to turn this number into a percentage of payroll factor by using the dollar amount of the ARC (adjusted, if desired) as a numerator and then calculating the appropriate amount of the denominator based on the payroll determination method elected by the client for the appropriate fiscal year.

If we have been provided with payroll information, we are happy to use that information to help the employer develop an estimate of covered payroll for reporting purposes. However, the validity of the covered payroll remains the employer's responsibility even if TCS assists the employer in calculating it.

APPENDIX F: GLOSSARY OF RETIREE CASH BENEFIT VALUATION TERMS

Note: The following definitions are intended to help a non-actuary understand concepts related to retiree cash

benefit valuations. Therefore, the definitions may not be actuarially accurate.

Actuarial Accrued Liability: The amount of the actuarial present value of total projected benefits attributable to

employees' past service based on the actuarial cost method used.

<u>Actuarial Cost Method:</u> A mathematical model for allocating retiree costs by year of service.

Actuarial Present Value of Total

Projected Benefits: The projected amount of all retiree benefits to be paid to current and future retirees

discounted back to the valuation date.

Actuarial Value of Assets: Market-related value of assets which may include an unbiased formula for

smoothing cyclical fluctuations in asset values.

Annual Pension Cost: This is the amount employers must recognize as an expense each year. The annual

pension expense is equal to the Annual Required Contribution plus interest on the Net Pension Obligation minus an adjustment to reflect the amortization of the Net

Pension Obligation.

Annual Required Contribution: The sum of the normal cost and an amount to amortize the unfunded actuarial

accrued liability. This is the basis of the annual pension cost and net pension

obligation.

Closed Amortization Period: An amortization approach where the original ending date for the amortization

period remains the same. This would be similar to a conventional, 30-year

mortgage, for example.

Discount Rate: Assumed investment return net of all investment expenses. Generally, a higher

assumed interest rate leads to lower normal costs and actuarial accrued liability.

Mortality Rate: Assumed proportion of people who die each year. Mortality rates always vary by

age and often by sex. A mortality table should always be selected that is based on a

similar "population" to the one being studied.

Net Pension Obligation: The accumulated difference between the annual pension cost and amounts

contributed to an irrevocable trust exclusively providing retiree benefits and

protected from creditors.

Normal Cost: The dollar value of the "earned" portion of retiree cash benefits if retiree benefits

are to be fully accrued at retirement.

Open Amortization Period: Under an open amortization period, the remaining unamortized balance is subject to

a new amortization schedule each valuation. This would be similar, for example, to a homeowner refinancing a mortgage with a new 30-year conventional mortgage

every two or three years.

<u>Participation Rate:</u> The proportion of retirees who elect to receive retiree benefits. A lower

participation rate results in lower normal cost and actuarial accrued liability. The

participation rate often is related to retiree contributions.

<u>Retirement Rate:</u> The proportion of active employees who retire each year. Retirement rates are

usually based on age and/or length of service. (Retirement rates can be used in conjunction with vesting rates to reflect both age and length of service). The more likely employees are to retire early, the higher normal costs and actuarial accrued

liability will be.

Transition Obligation: The amount of the unfunded actuarial accrued liability at the time actuarial accrual

begins in accordance with an applicable accounting standard.

<u>Trend Rate:</u> The rate at which the cost of retiree benefits is expected to increase over time. A

higher trend rate results in higher normal costs and actuarial accrued liability.

<u>Turnover Rate:</u> The rate at which employees cease employment due to reasons other than death,

disability or retirement. Turnover rates usually vary based on length of service and may vary by other factors. Higher turnover rates reduce normal costs and actuarial

accrued liability.

Unfunded Actuarial

Accrued Liability: This is the excess of the actuarial accrued liability over assets irrevocably

committed to provide retiree benefits.

<u>Valuation Date:</u> The date as of which the obligation is determined. Under GASB 25 and 27, the

valuation date does not have to coincide with the statement date.

Vesting Rate: The proportion of retiree benefits earned, based on length of service and,

sometimes, age. (Vesting rates are often set in conjunction with retirement rates.)

More rapid vesting increases normal costs and actuarial accrued liability.